

## CABINET

21 August 2018

### QUARTER 1 FINANCIAL MANAGEMENT REPORT

#### Report of the Director for Resources

Strategic Aim:	Sound Financial Planning	
Key Decision: Yes	Forward Plan Reference: FP/070618	
Exempt Information	No	
Cabinet Member(s) Responsible:	Councillor Gordon Brown, Deputy Leader and Portfolio Holder for Corporate Finance	
Contact Officer(s):	Saverio Della Rocca, Director for Resources	Tel: 01572 758159 sdrocca@rutland.gov.uk
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Ward Councillors	N/A	

#### DECISION RECOMMENDATIONS

That Cabinet:

- i) Note the 2018/19 revenue and capital outturn position as at Quarter 1.
- ii) Note the approved changes to the original budget detailed in Appendix A
- iii) Approve the additional use of earmarked reserves of £115k as set out in Appendix A

#### 1 PURPOSE OF THE REPORT

- 1.1 To inform Cabinet and all members of the full year forecast position as at Quarter 1 for 2018/19 and to highlight issues that may impact on the Medium Term Financial Plan to enable them to maintain sound financial management of the Council's operations.

## 2 BACKGROUND AND MAIN CONSIDERATIONS

### 2.1 Overall position

2.1.1 This reports sets out the latest financial position as at Quarter 1. It includes:

- A summary of the revenue budget forecast for 18/19 (2.2)
- Details of high risk/pressures (2.3)
- A summary of the capital budget forecast for 18/19 (2.4)
- Other updates (2.5)

### 2.2 2018/19 Revenue forecast

2.2.1 The Council approved its 2018/19 budget in February 2018. Since the budget was approved, Cabinet has approved further budget changes as detailed in Appendix A. The Q1 revenue position is that the Council is forecasting a surplus of £16k compared to a budgeted deficit of £139k.

	Ref	Budget (Report 43/2018)	Revised Budget	Q1 Forecast Outturn	Latest Forecast Year End Variance
		£000	£000	£000	£000
People	B,C, D	18,136	18,284	17,454	(830)
Places		12,033	12,269	12,118	(151)
Resources		5,906	6,921	6,717	(204)
<b>Directorate Totals</b>		<b>36,075</b>	<b>37,474</b>	<b>36,289</b>	<b>(1,185)</b>
Pay Inflation		385	21	0	(21)
Social Care Contingency	G	184	184	0	(184)
<b>Net Cost of Services</b>		<b>36,644</b>	<b>37,679</b>	<b>36,289</b>	<b>(1,390)</b>
Appropriations		(2,241)	(2,241)	(2,241)	0
Capital Financing		1,644	1,644	1,644	0
Interest Receivable	F	(210)	(210)	(240)	(30)
<b>Net Operating Expenditure</b>		<b>35,837</b>	<b>36,872</b>	<b>35,452</b>	<b>(1,420)</b>
Financing		(34,542)	(34,610)	(34,615)	(5)
Transfers to/(from) reserves	G	(1,215)	(2,123)	(853)	1,270
<b>(Surplus)/Deficit</b>		<b>80</b>	<b>139</b>	<b>(16)</b>	<b>(155)</b>
<b>General Fund 1 April 18</b>	A	<b>(8,865)</b>	<b>(8,978)</b>	<b>(8,978)</b>	<b>0</b>
<b>General Fund 31 March 19</b>		<b>(8,785)</b>	<b>(8,839)</b>	<b>(8,994)</b>	<b>(155)</b>

2.2.2 Whilst the overall position is favourable when compared with the budget, it is still

early in the financial year, the key issues to note are:

- A The starting position of the general fund has moved because forecasted position used to set the original budget is based on the expected outturn position at Q2 (191/2017). The Revenue and Capital Outturn Report (83/2018) details the actual outturn and balance on the general fund for 1 April 2018.
- B As part of this report, Officers are proposing further changes to the budget as detailed in Appendix A. The main changes are requesting use of the remainder of the SEND Reform Grant to support Special Educational Needs and Disabilities services to review spend going forward (£76k). The s151 Officer has also removed the £100k savings target for Learning Disabilities as a result of the Capital Grant bid not proceeding (see also para 2.4.3). Cabinet had already agreed an uplift in the 18/19 budget to meet the extra cost of the RF1 bus service (89/2018).
- C At Directorate level, the net position is an underspend of £1,185k of which the vast majority relates to underspends in Social Care and the BCF programme. These underspends are ring fenced and therefore do not impact the General Fund balance.
- D There are 5 functional areas where forecast overspends are more than £25k over budget. The two emerging pressures that could have an impact beyond 2018/19 relate to waste management and legal services. Details are given in 2.3;
- F Income received on investments has been better than predicted and it is anticipated that this will be over achieved by £30k.
- G Along with the £821k budget carry forwards, Members approved the carry forward of a surplus of £400k on last year's business rates to support the deficit expected in 2018/19, £200k of which has been transferred to revenue to meet the repayment of the deficit required in 2018/19. The People Directorate are currently forecasting underspends on both Adults (£341k) and Children's Social Care (£346k). As the Medium Term Financial Plan shows anticipated growth requirements in these services in future, it is proposed that these underspends (along with the underspend on the Social Care Contingency) be transferred to the earmarked reserves to support this growth.

## 2.3 High risk/pressure areas

2.3.1 Whilst it is still early in the financial year and many forecasts can change quickly particularly those in demand-led areas (children's and adult social care, fostering and adoption, homelessness for example), the position at Quarter 1 is as follows:

Directorate	Within budget?	Ceilings>25k overspent?	Ceilings>£25k underspent?	Requests for budget changes?
Places	Yes	2	4*	No

Directorate	Within budget?	Ceilings>25k overspent?	Ceilings>£25k underspent?	Requests for budget changes?
Resources	Yes	1	5*	No
People	Yes	2**	9*	No

**\*Note:** Only underspends included where Directorates are not currently proposing to carry forward unused budget to next year

\*\* In the People Directorate, individual functions (e.g. Homecare) may be overspent with corresponding underspends elsewhere as part of the strategy to manage needs within the overall Adult Social Care budget.

2.3.2 The functional forecasts projected to be more than £25k under budget in Resources and Places Directorates are mainly due to staff vacancies and reduction in use of transport services. The underspends in People Directorate Children Services are mainly due to reductions in requirements for Fostering services as children have been able to return home and an expensive care package for Children with Disabilities did not materialise as expected. The underspends in Adults Services are mainly due to a reduction in residential placements and homecare services along with increased income. These forecasts will be reviewed at Q2 as to whether they result in permanent savings to be taken in 2018/19.

2.3.3 Where functional forecasts are projected to be more than £25k over budget, an explanation can be found in Appendix B. There is no request for additional budget in any area at Quarter 1 to enable the Council to keep clear visibility of where pressures exist. This may be reviewed at Q2.

Function	Amount Overspent	Further Detail Appendix B
<b>Peoples</b>		
ASC Community Inclusion	£40,000	B1
ASC Direct Payments	£112,000	B2
<b>Places</b>		
Waste Management	£136,000	B3
Commercial Properties	£27,000	B4
<b>Resources</b>		
Legal & Governance	£39,000	B5

## 2.4 Capital update

2.4.1 The table below shows the position at Quarter 1 on the capital programme. A detailed capital programme can be found in appendix C.

	Total Project Budget	Prior Years Outturn (A)	Estimated Future Outturn (B)	Total Project Outturn (A+B)	Total Project Variance
	£000	£000	£000	£000	£000
<b>Approved Projects</b>					
Commercialisation	13,070	6	13,064	13,070	0
Asset Management Requirement	6,764	525	6,239	6,764	0
Strategic Aims and Priorities	7,581	4,412	3,169	7,581	0
<b>Total</b>	<b>27,415</b>	<b>4,943</b>	<b>22,472</b>	<b>27,415</b>	<b>0</b>
<b>Financed By:</b>					
Grant	(11,536)	(3,558)	(7,978)	(11,536)	0
Prudential Borrowing	(13,194)	(582)	(12,612)	(13,194)	0
Capital Receipts	(1,632)	(143)	(1,489)	(1,632)	0
Revenue Contributions	(274)	(274)	0	(274)	0
Developers Contribution	(779)	(386)	(393)	(779)	0
<b>Total Financing</b>	<b>(27,415)</b>	<b>(4,943)</b>	<b>(22,472)</b>	<b>(27,415)</b>	<b>0</b>

2.4.2 The table below shows that the programme has decreased by £291k since outturn, giving a revised capital programme of £27.415m. The changes in the programme are as follows:

Project	Amount £000	Amount £000
<b>Approved Capital Programme (Outturn – Total Project C/F 83/2018)</b>		<b>27,706</b>
Healthy Pupil Capital Fund (New Funding - Ring Fenced)	6	
SEND (Additional Funding – Ring Fenced)	116	
The King Centre – Empingham & Ketton (Delegated approval)	14	
Barleythorpe Road Car Park (Delegated Approval)	6	
Transforming Care (Cancelled Project)	(394)	
Rutland Hub – Feasibility Study (Transfer to revenue)	(40)	
<b>Total Adjustments</b>		<b>(291)</b>
<b>Revised Capital Programme</b>		<b>27,415</b>

### 2.4.3 Some key points to note include:

- St Georges Barracks – Officers Mess (Report No 54/2018) – Works are progressing on the Officers mess project. A valuation has been completed by the District Valuer which confirms the valuation reported to Cabinet. A masterplan has been commissioned together with a number of studies considering due diligence and the feasibility of the development. Draft tender documents for the appointment of a design team have been prepared and are under review.
- SEND (Report No 86/2018) – On 29<sup>th</sup> May 2018 the Department for Education (DfE) announced additional grant funding of £116k. This funding is to support the increase of education places for children with Special Educational Needs and Disabilities.
- Health Funding for Schools – On the 28<sup>th</sup> February 2018 the DfE announced new funding from the Soft Drinks Industry Levy. The funding will allow schools to transform facilities and help pupils to get a healthy start to life.
- Transforming Care Project – Rutland County Council has taken the decision to withdraw its application for the NHS England Funding. It was originally assumed that funding was in the form of a grant but a more detailed assessment indicated it was a loan. This made the potential project unviable. The project will therefore be removed from the capital programme
- Disabled Facilities grant – A new trial for the Housing, Health and Prevention Grant (HaPs) was introduced in October 2017. The trial has proven to be successful with a higher than expected number of HAPS cases completed so far. Finance are working closely with the team to monitor the DFG budget, a further updated will be provided at Q2 on the future of the HaPs trial.

## 2.5 Other updates

2.5.1 The MTFP presents a position based on various assumptions and estimates about variables that are predominantly outside the control of the Council. The Council's experience is that these can change over time and sometimes quite significantly. The MTFP is updated regularly to take account of government decisions, ministerial announcements and other information which means that assumptions need to be revisited.

2.5.2 The MTFP is under review, in particular the following assumptions are being considered:

- Pay award assumptions
- Housing growth (linked to the Local Plan)
- Government funding
- Move to 75% business rates retention

2.5.3 A presentation will be given on the updated MTFP in September.

### **3 CONSULTATION**

3.1 Formal consultation is not required for any decisions being sought in this report. Internal consultation has been undertaken with all officers regarding pressures and forecasts.

### **4 ALTERNATIVE OPTIONS**

4.1 Cabinet are requested to approve the use of £115k of earmarked reserves to fund Additional support within the SEND and Inclusion team in liaising with Schools to review provision for pupils with High Needs (£76k), to cover additional Health Prevention work in Public Health (£29k) and to support the introduction of a peripatetic social worker within Children's Services (£10k). Cabinet can choose to approve the request or request that budget managers assess whether such expenditure can be absorbed within existing budgets thereby deferring any decision until later in the year when more information is known.

### **5 FINANCIAL IMPLICATIONS**

5.1 The report highlights the impact of the forecast on the MTFP. General Fund balances will increase by c£16k compared to a budgeted decrease of £139k if all recommendations are approved.

### **6 LEGAL AND GOVERNANCE CONSIDERATIONS**

6.1 Where Directors wish to increase a functional budget by over £100k OR they anticipate that the overall Directorate budget is likely to be overspent (there is no de-minimis level) they must seek approval in advance from Cabinet or Council for a virement to cover any increase.

6.2 There is one function (Waste management) within the Places Directorate that falls into this category and one within the People Directorate (ASC Support and Review - Direct Payments) both Directorates as a whole are forecasting to underspend. No request is being made to change the budget but will be reviewed at Q2.

6.3 There are no legal implications arising from this report.

### **7 EQUALITY IMPACT ASSESSMENT**

7.1 An Equality Impact Assessment (EqIA) has not been completed because there are no service, policy or organisational changes being proposed.

### **8 COMMUNITY SAFETY IMPLICATIONS**

8.1 There are no community safety implications.

### **9 HEALTH AND WELLBEING IMPLICATIONS**

9.1 There are no health and wellbeing implications.

**10 CONCLUSION AND SUMMARY OF REASONS FOR THE RECOMMENDATIONS**

10.1 As the Council is required to make savings over the medium term, the Q1 position is positive, despite a number of significant variances.

**11 BACKGROUND PAPERS**

11.1 None

**12 APPENDICES**

Appendix A: Budget 18/19

Appendix B: Key Variances

Appendix C: Capital position

A Large Print or Braille Version of this Report is available upon request – Contact 01572 722577.



## Appendix A: Approved Budget Changes

This Appendix shows changes to functional budgets and other budget changes. In accordance with FPR's, Cabinet can approve virements in any functional budget of up to £250k in any one year to a cumulative value of £500k across all functions. Changes above £500k must be approved by Council on a recommendation from Cabinet. In approving requests, Cabinet or Council may agree the use of earmarked reserves (ER), use the General Fund (GF) or make virements between directorates.

For the purposes of the rules, Cabinet is allowed to use earmarked reserves (approved by Council) in an unlimited way as long as they are used for their intended purpose and is allowed to carry forward unused budget from one period to the next so use of these reserves are not counted against the delegated limit for functional budget changes and are therefore shown separately (Cabinet Other).

Description	Source of Funding	Net Cost of Services £000	Capital Financing £000	Funding £000	Transfer to/(from) Reserves £000	Spend on Capital £'000	(Surplus)/Deficit £000	Cabinet* £500k Limit £000	Cabinet Other £000	Council £000	Ch Exec. s151 Officer £000
<b>Changes already made</b>											
<b>Approved Budget (43/2018)</b>		<b>36,644</b>	<b>(807)</b>	<b>(34,542)</b>	<b>(1,215)</b>	<b>0</b>	<b>80</b>				
Public Transport (i)	GF	75					75		75		
NNDR (ii)	ER			200	(200)		(200)		200		
BCF Underspend from 2017/18 (iii)	ER			(268)	268		0				0
Learning Disability Saving (iv)	GF	100					100				100
Budget Carry Forwards (v)	ER	705			(821)		(116)		821		
One Public Estate (vi)	ER	40			(40)		0				40
		<b>37,564</b>	<b>(807)</b>	<b>(34,610)</b>	<b>(2,008)</b>	<b>0</b>	<b>139</b>	<b>0</b>	<b>1,096</b>	<b>0</b>	<b>140</b>
<b>Changes awaiting approval</b>											
SEND Reform Grant Funding (vii)	ER	76			(76)		0		76		
Public Health (viii)	ER	29			(29)		0		29		
Peripatetic Social Worker (ix)	ER	10			(10)		0		10		
<b>Total Changes Awaiting Approval</b>		<b>115</b>	<b>0</b>	<b>0</b>	<b>(115)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>115</b>	<b>0</b>	<b>0</b>
<b>Approved Budget at Q1</b>		<b>37,679</b>	<b>(807)</b>	<b>(34,610)</b>	<b>(2,123)</b>	<b>0</b>	<b>139</b>	<b>0</b>	<b>1,211</b>	<b>0</b>	<b>140</b>

- (i) Members had already agreed an uplift in the 18/19 budget to meet the extra cost of the RF1 bus service (89/2018).
- (ii) Members approved the carry forward of a surplus of £400k on last year's business rates to support the deficit expected in 2018/19, £200k of which has been transferred to revenue to meet the repayment of the deficit required in 2018/19.
- (iii) In agreement with the CCG, the Council has received back the underspend on the BCF given to the CCG at the end of 2017/18. As this funding is ringfenced, this funding has been transferred to the earmarked reserve.
- (iv) The s151 Officer has also removed the £100k savings target for Learning Disabilities as a result of the Capital Grant bid not proceeding (see also para 2.4.3).
- (v) As part of the Revenue and Capital Outturn Report (83/2018) Members approved budget carry forwards of £821k. Following a further review of these carry forwards, £705k has been added to Directorate budgets and the balance of £116k has been transferred to the General Fund.
- (vi) As part of the One Public Estate budget, £40k had been set aside for capital spend funded from s106. This budget has now been transferred to revenue.
- (vii) Officers are requesting the release of the remainder of the SEND reform grant from the earmarked reserve to support the work being undertaken with Schools to review provision of High Needs pupils.
- (viii) In line with the Health and Wellbeing Board priorities, Public Health are requesting funds from the earmarked reserve to support prevention projects in 2018/19.
- (ix) Support the introduction of a peripatetic social worker within Children's Services.

## Appendix B: Adverse variances over £25k

This Appendix shows budgets where existing forecasts predict that they will be overspent by more than £25k.

Ref	Function	Reason for Overspend
B1	<b>ASC Community Inclusion</b>	The overspend is as a result of an increased need to support service users with end-of-life care with some cases requiring 24 hour care. This has resulted in increased staffing costs to cover the additional needs requirement.
	Budget £842k	
	Forecast £882k	
B2	<b>ASC Direct Payments</b>	The overspend in Direct Payments is due to increased costs for some service users and an increase in the total number of packages (20 additional packages since time of setting budget) as a result of the promotional work undertaken by the Directorate to encourage individuals to take personal responsibility for their own provision which has the benefit of reducing requirements for Homecare and Residential Care (reduction of 10 packages since time of setting budget).
	Budget £667k	
	Forecast £779k	
B3	<b>Waste Management</b>	There is an overspend on Waste Disposal of circa £200k, the majority of which is due to the cost of disposal of paint and other chemicals which is costing £2k per tonne.  The balance of the overspend comes from the additional cost of handling recycling. Our agreement with the contractor is that we share the gain or pain on movements in the market price when they "sell" the waste streams. There has been a significant decline in the mixed paper and cardboard markets with prices falling from £25 per tonne to £0.  The overspend on the function is reduced because of the increased take up of the new green waste service resulting in over achievement of income.
	Budget £2,197k	
	Forecast £2,333k	
B4	<b>Commercial Properties</b>	The reason for the overspend is as a result of a number of void properties at Oakham Enterprise Park resulting in loss of income. In particular Unit 4 which has a target rent of c£39k
	Budget (£292k)	
	Forecast (£265k)	

Ref	Function	Reason for Overspend
B5	<b>Legal &amp; Governance</b>	<p>The Council has a potential budget pressure of £39k from the demand for legal advice and in particular the appeals process in relation to Special Educational Needs (SEN). The number of SEN appeals is uncertain but appears to be on the rise across Councils with education responsibilities. To date we have had 2 appeals. The cost of the 2 appeals was in the region of £10k. To ensure that costs are minimised the People's Directorate, Resources and private sector partners worked together to provide expert training in this area.</p> <p>Work is continuing with Peterborough City Council to work more effectively to minimise expenditure levels and additional options are also being explored in-house to utilise existing expertise to reduce the number of cases that are dealt with externally.</p>
	Budget £491k	
	Forecast £530k	

## Appendix C: Capital Programme

Project Description	Index Ref	Approved Budget Outturn	Approved since Outturn	Total Project Budget	Prior Year Outturn	Estimated Future Year Outturn	Estimated Project Outturn	Project Over/ (Under) Spend
		£000	£000	£000	£000	£000	£000	£000
Oakham Enterprise Park		2,206	0	2,206	6	2,200	2,206	0
St Georges - Officers Mess	2.4.3	850	0	850	0	850	850	0
Investment Properties		10,000	0	10,000	0	10,000	10,000	0
The King Centre – Empingham & Ketton		0	14	14	0	14	14	0
<b>Total Commercialisation Capital Programme</b>		<b>13,056</b>	<b>14</b>	<b>13,070</b>	<b>6</b>	<b>13,064</b>	<b>13,071</b>	<b>0</b>
Schools Maintenance		455	0	455	85	370	455	0
Oakham C of E (Single Storey)		651	0	651	10	641	651	0
Catmose College - Phase 2		130	0	130	0	130	130	0
Catmose College - Phase 3		1,950	0	1,950	0	1,950	1,950	0
Uppingham C of E (Add- 30 places)		200	0	200	1	199	200	0
Barleythorpe Primary Contribution		200	0	200	0	200	200	0
P3 - English Martyrs - Inc Capacity		133	0	133	130	3	133	0
Highways Capital Projects		2,409	0	2,409	0	2,409	2,409	0
Integrated Transport Block		202	0	202	0	202	202	0
Barleythorpe Road Car Park		0	6	6	0	6	6	0
Oakham Town Centre		428	0	428	299	129	428	0
<b>Total Asset Management Requirements Capital Programme</b>		<b>6,758</b>	<b>6</b>	<b>6,764</b>	<b>525</b>	<b>6,239</b>	<b>6,764</b>	<b>0</b>
Devolved Formula Capital		18	0	18	0	18	18	0
Healthy Pupil Capital Grants	2.4.3	0	5	5	0	5	5	0
Disabled Facilities Grants	2.4.3	221	0	221	0	221	221	0
Transforming Care	2.4.3	394	(394)	0	0	0	0	0
Autism Innovation		19	0	19	15	4	18	0

Project Description	Index Ref	Approved Budget Outturn	Approved since Outturn	Total Project Budget	Prior Year Outturn	Estimated Future Year Outturn	Estimated Project Outturn	Project Over/ (Under) Spend
		£000	£000	£000	£000	£000	£000	£000
Kendrew - Nursery Provision		10	0	10	0	10	10	0
SEND	2.4.3	700	116	816	0	816	816	0
Rutland Hub - Feasibility Study		40	(40)	0	0	0	0	0
Greetham Play Area		28	0	28	28	0	28	0
Greetham Heating System		12	0	12	0	12	12	0
Sports Grants		500	0	500	343	157	500	0
Oakham Castle Restoration		2,400	0	2,400	1,927	473	2,400	0
Digital Rutland		2,378	0	2,378	2,068	310	2,378	0
Digital Rutland Phase 3		905	0	905	0	905	905	0
Planning Software (Idox)		50	0	50	25	25	50	0
Oakham Market Town Trade Stall		14	0	14	0	14	14	0
IT Project		205	0	205	6	199	205	0
Total Strategic Aims and Priorities Capital Programme		7,893	(312)	7,581	4,412	3,168	7,580	0
<b>Total Capital Programme</b>		<b>27,707</b>	<b>(292)</b>	<b>27,415</b>	<b>4,944</b>	<b>22,471</b>	<b>27,415</b>	<b>0</b>

## Appendix D1: People Budget Forecast

Function	Outturn 2017/18 £'000	Approved Budget 2018/19 £'000	Revised Budget 2018/19 £'000	Q1 Forecast £'000	Q1 Variance to budget £'000
Directorate Management Costs	1,632	1,466	1,648	1,650	2
Business Intelligence	133	139	142	130	(12)
Crime Prevention	256	257	258	245	(14)
Savings	(60)	0	0	0	0
<b>Total Directorate Costs</b>	<b>1,962</b>	<b>1,862</b>	<b>2,048</b>	<b>2,024</b>	<b>(24)</b>
Public Health	7	266	295	295	0
BCF Programme Support	142	106	106	99	(8)
BCF Unified Prevention	246	335	335	258	(77)
BCF Holistic Management of Health & Wellbeing	931	906	984	971	(13)
BCF Hospital Flows	1,015	1,043	1,043	1,031	(12)
<b>Adults and Health (Ringfenced)</b>	<b>2,342</b>	<b>2,656</b>	<b>2,763</b>	<b>2,653</b>	<b>(110)</b>
Non BCF Contract and Procurement	551	571	575	538	(36)
ASC Community Inclusion	905	824	842	881	40
ASC Prevention and Safeguarding	126	164	164	167	3
ASC Prevention and Safeguarding - Staffing	457	410	332	322	(10)
ASC Housing	119	128	131	97	(34)
ASC Support and Review - Daycare	199	218	218	211	(7)
ASC Support and Review - Direct Payments	618	667	667	780	112
ASC Support and Review - Homecare	1,328	1,528	1,574	1,538	(36)
ASC Support and Review - Other	278	294	294	298	4
ASC Support and Review - Residential & Nursing	2,756	2,633	2,733	2,472	(261)
ASC Support and Review - Staffing	609	563	443	438	(5)
ASC Hospital and Reablement	513	546	460	349	(111)
<b>Adults and Health (Non Ringfenced)</b>	<b>8,459</b>	<b>8,545</b>	<b>8,433</b>	<b>8,091</b>	<b>(341)</b>

Function	Outturn 2017/18 £'000	Approved Budget 2018/19 £'000	Revised Budget 2018/19 £'000	Q1 Forecast £'000	Q1 Variance to budget £'000
Safeguarding	171	201	220	170	(51)
Referral, Assessment and Intervention Service	206	239	198	201	3
Permanency and Protection Service	510	475	423	395	(28)
Fostering, Adoption and Care Leaver Service	1,743	1,720	1,618	1,462	(156)
Early Intervention - Targeted Intervention	1,300	1,355	1,353	1,251	(102)
Early Intervention - SEND & Inclusion	294	239	343	338	(5)
Early Intervention - Universal and Partnership	373	388	375	369	(7)
<b>Childrens</b>	<b>4,597</b>	<b>4,615</b>	<b>4,531</b>	<b>4,184</b>	<b>(346)</b>
Schools and Early Years	375	458	509	502	(7)
Rutland Adult Learning and Skills Service (RALSS)	36	0	0	0	0
<b>Learning and Skills</b>	<b>411</b>	<b>458</b>	<b>509</b>	<b>502</b>	<b>(7)</b>
<b>Total People - GF (Ringfenced)</b>	<b>2,342</b>	<b>2,656</b>	<b>2,763</b>	<b>2,653</b>	<b>(110)</b>
<b>Total People - GF (Non Ringfenced)</b>	<b>15,428</b>	<b>15,480</b>	<b>15,521</b>	<b>14,801</b>	<b>(719)</b>
<b>Total People (Excluding DSG)</b>	<b>17,769</b>	<b>18,136</b>	<b>18,284</b>	<b>17,454</b>	<b>(830)</b>
Schools Dedicated Schools Grant (DSG)	(12)	0	0	246	246
<b>Total People (Including DSG)</b>	<b>17,758</b>	<b>18,136</b>	<b>18,284</b>	<b>17,700</b>	<b>(584)</b>



## Appendix D2: Places Budget Forecast

Function	Outturn 2017/18 £'000	Approved Budget 2018/19 £'000	Revised Budget 2018/19 £'000	Q1 Forecast £'000	Q1 Variance to budget £'000
Directorate Management Costs	224	332	329	202	(127)
<b>Directorate Management Costs</b>	<b>224</b>	<b>332</b>	<b>329</b>	<b>202</b>	<b>(127)</b>
Development Control	333	153	167	175	7
Drainage & Structures	172	195	195	197	2
Emergency Planning	30	30	30	32	2
Environmental Maintenance	1,099	1,096	1,088	1,095	7
Forestry Maintenance	100	119	119	119	0
Highways Capital Charges	1,530	1,532	1,532	1,532	0
Highways Management	176	157	95	89	(7)
Commissioned Transport	1,455	1,558	1,573	1,530	(43)
Lights Barriers Traffic Signals	101	139	139	121	(18)
Parking	(332)	(339)	(334)	(353)	(19)
Pool Cars & Car Hire	92	101	101	102	1
Public Protection	385	396	417	416	(1)
Public Rights of Way	82	94	94	92	(2)
Public Transport	732	751	826	795	(31)
Road Maintenance	953	618	664	680	16
Transport Management	447	393	406	406	(0)
Waste Management	2,544	2,196	2,197	2,333	136
Winter Maintenance	326	273	273	273	0
<b>Environment, Planning and Transport</b>	<b>10,225</b>	<b>9,462</b>	<b>9,584</b>	<b>9,633</b>	<b>49</b>
Planning Policy	354	419	426	431	5
Tourism	4	23	23	17	(6)
Health & Safety	28	38	38	33	(6)
Property Services	1,066	995	1,013	1,005	(9)
Building Control	(34)	(49)	(49)	(31)	18

Function	Outturn 2017/18 £'000	Approved Budget 2018/19 £'000	Revised Budget 2018/19 £'000	Q1 Forecast £'000	Q1 Variance to budget £'000
Commercial & Industrial Properties	(227)	(293)	(292)	(265)	27
Economic Development	193	184	208	143	(65)
Culture & Registration Services	99	87	63	60	(4)
Libraries	495	446	527	510	(17)
Museum Services	386	373	380	376	(3)
Sports & Leisure Services	11	17	19	5	(15)
<b>Development and Economy</b>	<b>2,376</b>	<b>2,240</b>	<b>2,356</b>	<b>2,283</b>	<b>(73)</b>
<b>Total Places</b>	<b>12,824</b>	<b>12,033</b>	<b>12,269</b>	<b>12,118</b>	<b>(151)</b>

## Appendix D3: Resources Budget Forecast

Function	Outturn 2017/18 £'000	Approved Budget 2018/19 £'000	Revised Budget 2018/19 £'000	Q1 Forecast £'000	Q1 Variance to Budget £'000
Chief Executives Office	148	276	459	446	(12)
Direct Management Cost	304	293	299	258	(41)
Communications	140	183	179	179	0
Corporate Costs	189	215	215	197	(19)
Pensions	230	220	220	205	(15)
Audit Services	165	169	169	170	1
Insurance	244	250	250	250	1
Accountancy & Finance	686	633	695	682	(13)
Information Technology	1,281	1,380	1,386	1,385	(1)
Corporate Support Services	499	503	942	895	(47)
Members Services	185	211	211	211	0
Customer Services Team	287	245	359	332	(28)
Elections	60	89	90	77	(14)
Legal & Governance	518	331	491	530	39
Human Resources	505	457	474	483	9
Revenues & Benefits	363	402	433	394	(39)
Financial Support	23	50	50	23	(27)
<b>Total Resources Directorate</b>	<b>5,827</b>	<b>5,906</b>	<b>6,921</b>	<b>6,717</b>	<b>(204)</b>